DEAR CALDERA SUPPORTERS:

In 2011-2012, thanks to your generosity, Caldera provided arts and nature mentoring to more than 400 underserved middle and high school youth, helping them to find their voices, their confidence, and their unique paths to success.

This year, we focused on cinematic and theatre arts. While we continued a variety of visual and literary arts learning, students focused on telling their stories through short films (see page 7-13 for highlights). We collaborated with a range of organizations, including Bend Film Festival, Northwest Film Center, Super Project Lab, Whoop-Dee-Doo Theatre, and the Portland Institute of Contemporary Art, to name a few, to bring learning, mentoring, and presentation opportunities to our youth.

We also held two spectacular end-of-year Caldera youth film showcases; one at the Tower Theatre in Bend, and one at the University of Oregon’s White Stag Building in Portland. How exciting it is to have your own film shown on a large screen in a real theatre with your family in attendance!

This year we were proud to announce our first Ford Family Foundation Golden Spot Awards, as part of our Artists in Residence (AiR) Program see page 23 and we launched a deeper integration of our AiR and Youth Program.

Knowing how artists work as powerful agents of positive social change, our goal is to offer our youth as diverse a range of artists and mentoring opportunities as possible, while also inspiring more artists to develop their own social practice involving youth.

In 2011–2012, we also launched a new outcome-based Evaluation Program to go deeper into identifying and reporting how young people benefit from Caldera’s programs and services. With this approach, we join a progressive movement of national social and human service organizations who are adopting new ways to assess their programs. Stay tuned for more on this!

We are proud and grateful that to date we have earned six National Endowment for the Arts grant awards and this year we were again recognized as one of the nation’s top 50 arts/humanities-based youth programs by the President’s Committee on the Arts & the Humanities.

Thank you for helping us reach these achievements, and for being a part of our community of support for Caldera’s youth. It is your support that gives them access to the tools they need to unleash their fullest potential, and we are deeply grateful for it.

TRICIA SNELL        DAN WIEDEN & CRISTY LANFRI
Executive Director  Co-Chairs of the Board of Directors
WHAT WE DO

In 1996, Caldera began bringing youth with limited opportunities, from both the country and the city, together at a summer arts camp in Central Oregon. This program has evolved into a supportive year-round community providing arts and nature programming, group mentoring, and community building that benefits thousands of youth and adults.

Caldera’s formal mission is to be a catalyst for the transformation of underserved youth through innovative, year-round art and environmental programs.

Fueling all of Caldera’s work is a passionate belief in the power of creativity.

“Being involved with Caldera has helped me get closer to my goals because the adults there support me and guide me. The support and guidance gives me the extra push I need to continue. By participating in Caldera, I have learned that my family extends past the people that are physically related to me and I have also learned that I can do anything I set my mind to.” —Chasmere, 17

We employ paid mentors and professional teaching artists who support, guide, inspire, challenge, mentor, and inspire for seven years (throughout middle school, high school, and into early adulthood), so youth develop the strength to turn away from negative models and paths and instead take on the world in a positive, creative, hopeful way.

To date, Caldera’s mentors and teaching artists have helped 1,700 students develop their creativity, allowing them to:

1. GRADUATE FROM HIGH SCHOOL
   In June 2012, 90% of Caldera 12th graders graduated or attained their high school equivalency diploma.

2. TRANSITION TO JOBS OR COLLEGE
   Scholarships are available for Caldera students who have completed high school and plan on attending college. Awards range in amount from $500–$6000. We are deeply grateful to Linda Carlson Hart and Bob and Mary Ann Woodell for their generous support of this program. Over the years, Caldera student alumni have become teachers, firefighters, medical personnel, and youth workers.

3. BECOME CREATIVE CHANGE AGENTS WITHIN THEIR FAMILIES AND COMMUNITIES
   Caldera youth inspire their parents, friends, and siblings, and give back to their communities in diverse ways.

Caldera also partners with creative industry partners in advertising, architecture, film, design, and other artistic areas. Caldera is proud to work with Wieden+Kennedy, Ziba Design, Nike, Allied Works Architecture, tbd agency, and LAIKA/house, among others, to provide youth with unique perspectives into professional artistic careers.
HOW WE DO IT

Every year, Caldera chooses a thematic focus to channel our creative energies and provide a variety of programming for our youth. For 2011-2012, we embarked on a journey to explore the cinematic arts.

“Being involved in Caldera helped me to realize that I am a very special individual and I have the potential to stand out and let people know who I am. I’ve made a lot of friends that I enjoy staying in contact with throughout the year. I cannot think of anywhere else where people from different towns, different backgrounds, different skin colors and different likes can meet together to form such great friendships.” —Butterfly, 17

This year, beginning at summer camp and continuing throughout the school year, students had opportunities to explore improvisation, theater, set design, animation, cinematography, story-boarding, digital editing, costume design, shadow puppetry, and audio production. Student work was featured at Portland’s 35th Annual Young People’s Film Festival and Bend’s Future Filmmakers Festival. Caldera also hosted film festivals for two end-of-year Student Showcases.

Thanks to the support of the Mt. Hood Cable Regulatory Commission, Caldera was able to purchase state-of-the-art film equipment and software for students to use. The equipment allowed Caldera students to deepen their skills, be prepared for possible careers in creative technology, and inspire a greater breadth of creativity in their films.
SUMMER CAMP

Every year, 150 students (through three separate sessions) experience a life-changing arts and nature camp at our Arts Center, located on 116 acres of mountain and forest land at the edge of Blue Lake, west of Sisters, Oregon.

Camp brings together students from diverse Oregon communities and inaugurates youth into the Caldera community. Students work with professional teaching artists and youth advocates at camp, and participate in community circles, challenge courses, campfires, and outdoor activities. Arts courses offered at camp this year included photography, fiber arts, film, theatre, drumming, writing, and music production.

HIGHLIGHTS:

The following are some examples of the innovative projects and collaborations our students worked on in 2011-2012:

• Students worked with Super Project Lab to create film shorts that included commercials, PSAs, and mock reality television shows.

• A collaboration with theater group Whoop-Dee-Doo and Portland Institute for Contemporary Art (PICA) provided a camp session art experience that continued into the school year, giving students an opportunity to design sets and perform in PICA's Time Based Arts Festival.

• As part of our end-of-the-year events, Caldera middle and high school student films were juried and selected for film showcases in Portland and Bend. These were major events for our families and the public, held at the University of Oregon's White Stag building in Portland and at the Tower Theatre in Bend.

“Participating in Caldera has helped me in many ways, such as getting better with public speaking, having a better understanding of what I want to do, and much more. I have learned that it feels great to get up in front of a group of people who support you and then express yourself. The program throughout the year is important, not only because it allows me to see my Caldera family, but it also allows me to do things I wouldn’t normally be able to do.” -- Brandon, 16

MIDDLE SCHOOL PROGRAM

Our work with middle school students takes place during the school year in our Arts Partner middle schools. Weekly arts mentoring classes are taught by Caldera's middle school mentors and take place during the school day.

Central Oregon Arts Partner Middle Schools are:
- Elton Gregory, Jefferson County, Obsidian, Pilot Butte, and Terrebonne Community School. We also support programs at Sisters Middle School.

Portland Arts Partner Middle Schools include:
- HB Lee, Jason Lee K-8, Open Meadow, Peninsula K-8, and SEI Academy.

HIGHLIGHTS:

After camp, students continued their explorations in film throughout the school year. In the weekly sessions with middle schools, mentors did a “Poetry in Motion” project where students combined short poems and visual imagery about themselves to create short films.

HIGH SCHOOL PROGRAM

Our school-year activities with high school students take place through regular weekend workshops. In 2012, Caldera began offering Saturday events and activities for high school students three Saturdays a month in both Central Oregon and Portland.

High schoolers also participate in our “Mini Camp” Weekend Intensives and work with our Creative Industry Partners so that they stay involved with Caldera throughout the school year.

HIGHLIGHTS:

• Central Oregon high school students participated in a Sculpture Workshop with professional artist, Erin Beaver Valentine.

• High school students created commissioned photographic pieces that were printed on wood and showcased in the gallery of Wieden+Kennedy and the Tower Theatre in Bend, before being permanently installed at Tamarack Hall (a building at our Arts Center).

• A group of our central Oregon high school students went on a backpacking adventure with Big City Mountaineers and mentors to the Olympic National Park in Washington.
IN-SCHOOL RESIDENCIES

During the school year, professional artists visit each of our Arts Partner middle schools for a week-long residency. Students work with artists on special projects that are then featured through school-wide performances, presentations, or displays. These residencies extend our arts-learning reach to over 5,000 students a year. This year these week-long artists’ residencies and our Weekend Intensives included special workshops in the cinematic arts.

WEEKEND INTENSIVES

In the fall and spring, middle and high school students meet up for weekends of fun-filled activities and art workshops. Essentially a “mini-camp,” students sign up for a menu of classes and work with a variety of artists. At this year’s Intensives, students worked on photography, video, collage, improvisation, and more.

HIGHLIGHTS:

Students painted portraits of blues legends that were featured as banners and sold as posters at the Portland Blues Festival. These will continue to be sold at Caldera events and Crossroads Music, Portland.
“I have been involved with Caldera seven years now, mainly because it has become such an important part of my life. I finally found a place where my differences were praised and celebrated and I had the opportunity to meet adults as quirky as me. Caldera has taught me how to interact with people from all kinds of backgrounds and walks of life as well as educated me on scholarships and ways I can make getting into college easier.”

—Kit Kat, 17, recently accepted into Stanford University

ABBOTT-CARLSON SCHOLARSHIP FUND

“It is my belief that education is a legacy that can be passed on through future generations.” —Linda Carlson

Abbott-Carlson Scholarships are available for all Caldera students who have completed high school and plan to attend college. Applicants are awarded a scholarship based solely on intent—it is not a competitive process. Scholarships are based on need and funds are used only for tuition, books, lab fees, or expenses directly related to post-secondary education. Thanks to the Abbott-Carlson scholarship, 12 former Caldera students received scholarships for the 2012–2013 academic year. The awards ranged in amount from $500–$5,000.

COLLEGE & TRADE SCHOOL SCHOLARSHIPS

Caldera students who participate for at least two years in our program are eligible to receive special scholarship opportunities. We are grateful to University of Oregon’s School of Journalism and Marylhurst College, both of whom offer specific scholarships for Caldera Alumni. Also, through the Caldera Scholarship Fund, Caldera students who qualify receive funds to help them pursue trade school, community college, or university studies at institutions of their choosing.

AFTER

As youth grow in their lives past high school, we don’t lose touch! We host a yearly Alumni Party and many other public events that we encourage all participants and families of Caldera to attend. We also have many former students who come back and teach at camp as artists, assistants, or advocates.
CALDERA OPERATIONAL REVENUE

JULY 1, 2011 to JUNE 30, 2012, (12-mo period)  
$3,220,347

JAN 1, 2011 to JUNE 30, 2011, (6-mo period)  
$2,002,873

OPERATIONAL EXPENSES

<table>
<thead>
<tr>
<th></th>
<th>JULY 1, 2011 to JUNE 30, 2012</th>
<th>JAN 1, 2011 to JUNE 30, 2011</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program Services</td>
<td>$1,576,394</td>
<td>$764,883</td>
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<td>Supporting Services</td>
<td>$362,138</td>
<td>$179,267</td>
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<td><strong>TOTAL EXPENSES</strong></td>
<td><strong>$1,938,532</strong></td>
<td><strong>$944,150</strong></td>
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One-time expense: Disposal of Assets/Impairment Loss  
$320,138

**TOTAL EXPENSES & DISP OF ASSETS/IMP LOSS**  
$2,258,670

REVENUE

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<tr>
<th></th>
<th>JULY 1, 2011 to JUNE 30, 2012</th>
<th>JAN 1, 2011 to JUNE 30, 2011</th>
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<tbody>
<tr>
<td>INDIVIDUALS</td>
<td>$1,870,185 * 58.07%</td>
<td>$1,766,541 ** 88.20%</td>
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<tr>
<td>FOUNDATIONS</td>
<td>$261,297 8.11%</td>
<td>$133,140 6.65%</td>
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<tr>
<td>GOVERNMENT</td>
<td>$159,250 4.95%</td>
<td>$1,661 0.08%</td>
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<td>CORPORATIONS</td>
<td>$925,202 * 16.31%</td>
<td>$333,650 1.68%</td>
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<tr>
<td>IN-KIND CONTRIBUTIONS</td>
<td>$109,540 3.40%</td>
<td>$333,300 1.66%</td>
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<tr>
<td>SPECIAL EVENTS (NET)</td>
<td>$302,644 9.40%</td>
<td>$- 0.00%</td>
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<tr>
<td>OTHER INCOME</td>
<td>$40,579 1.26%</td>
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<td>PROGRAM FEES</td>
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<td>INTEREST AND DIVIDENDS</td>
<td>$- 0.00%</td>
<td>$2,700 0.13%</td>
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<td>NET INVESTMENT GAIN/LOSS IN FMV</td>
<td>$-1.50%</td>
<td>$31,415 1.57%</td>
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<td><strong>TOTAL REVENUE</strong></td>
<td><strong>$3,220,347</strong></td>
<td><strong>$2,002,873</strong></td>
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</tbody>
</table>

* Includes $1M (Indiv) & $500K (Corp) special contribution to Caldera's Facility Endowment  
** Includes $1.5M (Indiv) special contribution to Caldera's Facility Endowment

SUMMARIZED BALANCE SHEETS

<table>
<thead>
<tr>
<th></th>
<th>at June 30, 2012</th>
<th>at June 30, 2011</th>
</tr>
</thead>
<tbody>
<tr>
<td>ASSETS</td>
<td></td>
<td></td>
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<tr>
<td>Cash and investments</td>
<td>$413,081</td>
<td>$148,966</td>
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<tr>
<td>Grants and contributions receivable</td>
<td>$306,079</td>
<td>$420,500</td>
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<tr>
<td>Investments</td>
<td>$3,530,560</td>
<td>$2,082,547</td>
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<tr>
<td>Capital Assets</td>
<td>$12,069,050</td>
<td>$12,679,018</td>
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<tr>
<td>Other Assets</td>
<td>$39,382</td>
<td>$75,686</td>
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<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td><strong>$16,358,151</strong></td>
<td><strong>$15,406,717</strong></td>
</tr>
</tbody>
</table>

|                  |                 |                 |
| LIABILITIES      |                 |                 |
| Payables         | $72,640         | $34,114         |
| Deferred Revenue | $14,642         | $15,109         |
| Notes Payable    | $124,296        | $172,498        |
| **TOTAL LIABILITIES** | **$221,478** | **$221,721** |

|                  |                 |                 |
| NET ASSETS       |                 |                 |
| Unrestricted Assets available for Programs & Operations | $296,860        | $345,060        |
| Unrestricted Funds for Long-Term Investment | $1,085,371      | $1,120,529      |
| Cumulative Endowment Losses | $22,470         | $5,640          |
| Net Investments in Capital Assets | $11,948,250    | $12,560,520     |
| Total Unrestricted Funds | $13,308,006     | $14,020,463     |
| Temporarily Restricted Funds | $338,667       | $164,533        |
| Permanently Restricted Funds | $2,500,000     | $1,000,000      |
| **TOTAL NET ASSETS** | **$16,146,673** | **$15,184,996** |

|                  |                 |                 |
| **TOTAL LIABILITIES AND NET ASSETS** | **$16,358,151** | **$15,406,717** |

CALDERA AUDITED FINANCIAL SUMMARY

Note: In early 2011, Caldera changed their fiscal year end to June 30, to correspond with the school-year cycle and our program structure. Therefore, this Revenue & Expenses report covers an 18-month period.

Please see www.CalderaArts.org/Financials for Caldera's detailed, audited financial statements & 990 tax statements.
SPECIAL GIFTS

IN MEMORY OF
ALDO FAVILLI
From Bonnie Gretz

IN MEMORY OF
DEBBIE MARTSON
From Rogue Foundation

IN MEMORY OF
DUKE WIEDEN
From Patricia M. Walker

IN HONOR OF
ETHAN CHESSIN AND
SUSANNAH REESE
From Jack Falk

IN HONOR OF
HANIF Fazel
AND KATIE NOLAND
From Cindy Geber

IN HONOR OF
CRISTY LANFRI ELIZABETH
AND THOMAS JENSEN
From Joan Mitchell

IN HONOR OF
DAN WIEDEN AND
PRISCILLA BERNARD WIEDEN
From Jim and Cherry Myers

IN HONOR OF
ROBERT AND
MARY ANNE WOODELL
From James and Joan Croteau

GRANTS AND SPONSORSHIPS

Ann & Bill Swindells
Charitable Trust
Autzen Foundation
The Bill Healy Foundation
The Ford Family Foundation
Gray Family Fund of the
Oregon Community Foundation
H.W. Irwin &
D.C.H. Irwin Foundation
The Harold and Arlene Schnitzer
CARE Foundation
Herbert & Templeton Foundation
Hitchock-Graham Fund of the
Oregon Community Foundation
Hoover Family Foundation
The Jackson Foundation
Joan Young Trust,
Eastern Division
Kelley-Bollinger Fund
of the Oregon Community
Foundation
KeyBank
The Lamb Foundation
The Marie Lamfrom
Charitable Foundation
Miller Arts and Education
Fund of the Oregon
Community Foundation
Milwaukie High School
Mt. Hood Cable
Regulatory Commission
Oregon Cultural Trust
Oregon Department
of Education
Summer Food Service Program
Portland Regional Educational
Telecommunications
Corporation
Rogue Foundation
Starview Foundation
Stimson-Miller Foundation
The Robert Chandler II
Fund of the Oregon
Community Foundation
William M. Brond Fund of the
Oregon Community Foundation

ALL GIFTS TO CALDERA ARE
GREATLY APPRECIATED.
TO MAKE A DONATION VISIT:
WWW.CALDERAARTS.ORG
OR CALL (503) 937-3061
Every winter, the activities at our Arts Center shift to immersion in the arts for professional adult artists through Caldera’s Artists in Residence (AIR) program. January through March, Caldera provides month-long residencies, giving artists the gift of time and space to create. Artists are awarded residencies through a rigorous, thorough application process juried by professional artists and art leaders in their fields. The residencies provide artists with workspace, unfettered time, an inspiring natural environment, presentation and teaching opportunities with our youth, and a community of other artists. Caldera’s Artists in Residence is a research and development laboratory of the arts that demonstrates our support of creative experimentation and dedication to cultivating creative individuals. Since 2002, Caldera has served 300+ artists in this way.

We are deeply grateful for Ford Family Foundation’s support of Caldera’s Artists in Residence program: a two-year $40,000 Golden Spot Award that funds operating expenses and stipends to Oregon Artists in Residence at Caldera.

“I began explaining creativity to Caldera students and quickly realized that they understood creativity at a level higher than most college students I have worked with. The energy and ideas they brought into the studio were inspiring.” —Erin Beaver Valentine

Apply to become a future Artist in Residence at Caldera www.CalderaArts.org/AIR.
Over 300 guests joined us for the 2011 Stories of Change fund-raising luncheon on November 3. We heard inspirational stories of change from guest speaker and former Oregon Senator, Avel Gordly, and one of Caldera’s students, Shark. Thanks to our generous supporters, we raised $112,000 and secured an additional $110,000 in matching funds for Caldera’s programs.

Thank you to all our attendees, donors, and supporters who made these events such a success!

We send our sincerest appreciation and thanks to all the volunteers who helped us in 2011. Your expertise, time, wisdom, love and unselfish willingness to give to Caldera help make every student and program at Caldera a success.

Special thanks to the 2011 Stories of Change Committee for their commitment and hard work that made the event possible! Committee members included: Turiya Autry, Priscilla Bernard Wieden, Suki Diamond, Gail Hayes Davis, Jane Ellison, Tricia Snell, Michelle Meyer, Mary Normand, Alisha Orefice, Suze Riley, Chris Van Dyke, and Katie Weinstein.

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